



Discover Indonesia: Business and Investment Opportunities in Indonesia

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INDONESIA INVESTMENT PROMOTION CENTER (IIPC)
Greece – 20 June 2023



Investment Updates: Why Invest in Indonesia?

Indonesia's Investment Attractiveness



**Political, legal and policy
stability**



43%

**The Largest Population in
ASEAN and 4th in the World**



**The rapid growth of the new
middle class**



**Incredibly abundant
natural resources**



**Potential investment in
renewable energy**



**The world's 3rd largest
carbon stock potential**

Indonesia is a gateway to Southeast Asia as a single market.

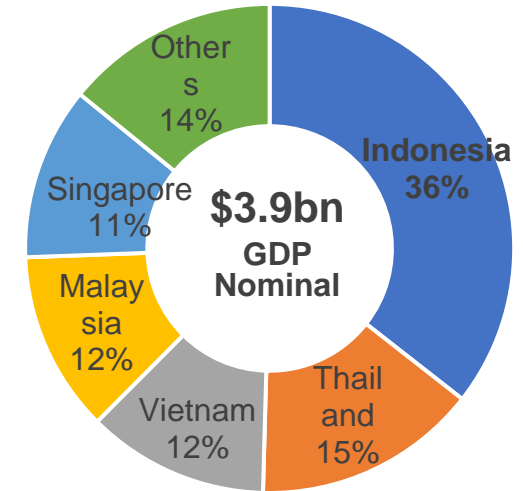
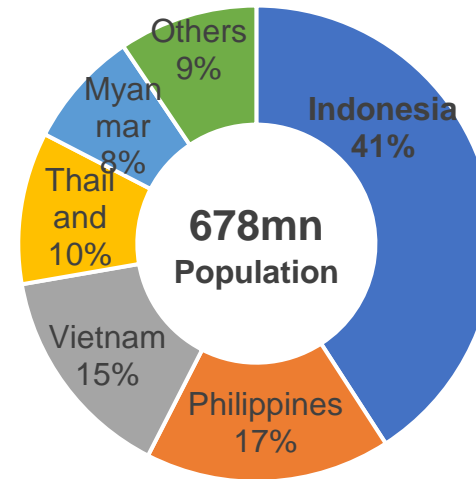
Collectively, ASEAN* offers 678 million of growing market and US\$3.9 billion of economy.

ASEAN Member States



ASEAN Population and GDP Nominal in 2022

At the heart of ASEAN, Indonesia represents **41% population** and **36% economy** of the region.



ASEAN Single Market

The ASEAN Economic Community (AEC) envisions ASEAN as a **single market and production base** characterized by free flow of goods, services, and investments, as well as freer flow of capital and skills.

Tariff rates for over 96% of traded products among the ASEAN countries are zero.

Investment is supported by manufacturing and service sectors.

Investment in downstream industry of basic metal almost tripled in 3 years, 2019-2022.

2019				2020				2021				2022			
No	Sector	IDR (T)	%	No	Sector	IDR (T)	%	No	Sector	IDR (T)	%	No	Sector	IDR (T)	%
1.	Transportation, warehouse and telecom	139,0	17,2	1.	Transportation, warehouse and telecom	144,8	17,5	1.	Basic metal and non-machinery industry	117,5	13,0	1.	Basic metal and non-machinery industry	171,2	14,2
2.	Electricity, gas and water	126,0	15,6	2.	Electricity, gas and water	102,0	12,3	2.	Housing, industrial estate and office	117,4	13,0	2.	Mining	136,4	11,3
3.	Housing, industrial estate and office	71,1	8,8	3.	Basic metal and non-machinery industry	94,8	11,5	3.	Transportation, warehouse and telecom	107,4	11,9	3.	Transportation, warehouse and telecom	134,3	11,1
4.	Basic metal and non-machinery industry	61,6	7,6					4.	Housing, industrial estate and office	76,4	9,2	4.	Electricity, gas and water	81,6	9,1
5.	Mining	59,5	7,4	5.	Construction	71,0	8,6	5.	Mining	81,2	9,0	5.	Chemical and pharma industry	93,6	7,8

- In 2022, investment in the **metal industry** reached IDR 171.2 trillion, **an increase of 46%** compared to 2021. This trend is the impact of **policies on downstreaming natural resources** (in this case minerals) in recent years.
- If we compare it with investment figures in 2019, the **contribution of the metal industry jumped from 7.6% to 14.2%** of the total realized value of investment in Indonesia.
- In rupiah terms, **investment realization in the metal industry has almost tripled in 3 years**, from IDR 61.6 trillion (2019) to IDR 171.2 trillion (2022).

Greece's Investment Realization in Indonesia

Secondary Sector dominating

Top - 5 in 2020

(in USD Thousands)

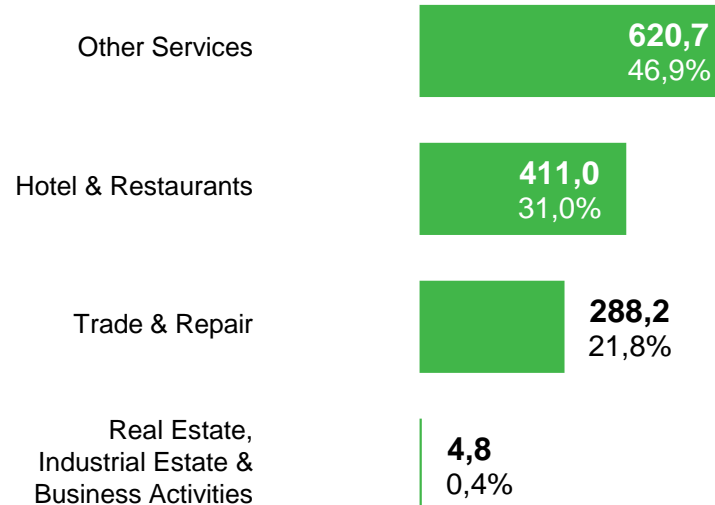
Primary		0%
Secondary		0%
Tertiary	215,2	100%



Top - 5 in 2021

(in USD Thousands)

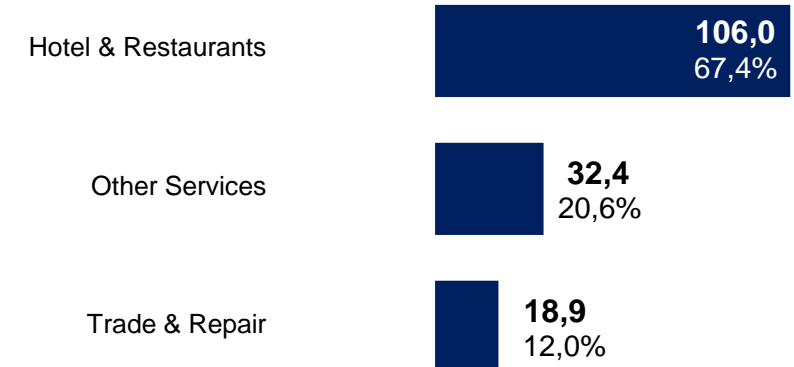
Primary		0%
Secondary		0%
Tertiary	1.324,7	100%



Top - 5 in 2022

(in USD Thousands)

Primary		0%
Secondary		0%
Tertiary	157.3	100%



GREECE'S INVESTMENT TREND IN INDONESIA

2019 - 2022

2019

Rank	Country	FDI (US\$ M)
1	 Singapore	6.509,6
2	 China	4.744,5
3	 Japan	4.310,9
4	 Hongkong	2.891,0
5	 Netherland	2.596,8
6	 Malaysia	1.357,5
7	 South Korea	1.070,2
8	 United States	989,3
9	 Britis Virgin Islands	743,8
10	 Australia	348,3
56	 Greece	0,74

2020

Rank	Country	FDI (US\$ M)
1	 Singapore	9.779,1
2	 China	4.842,4
▲ 3	 Hongkong	3.535,9
▼ 4	 Japan	2.588,0
▲ 5	 South Korea	1.841,9
▼ 6	 Netherland	1.422,4
▼ 7	 Malaysia	1.045,3
8	 United States	749,7
▲ 9	 Taiwan	454,3
10	 Australia	348,6
▼ 59	 Greece	0,22

2021

Rank	Country	FDI (US\$ M)
1	 Singapore	9.390,1
▲ 2	 Hongkong	4.609,3
▼ 3	 China	3.160,4
▲ 4	 United States	2.537,2
▼ 5	 Japan	2.263,2
8	 Netherland	1.761,6
▼ 7	 South Korea	1.640,2
▼ 8	 Malaysia	1.364,3
▲ 9	 Bermuda	674,4
▲ 10	 Switzerland	599,8
▲ 51	 Greece	1,33

2022

Rank	Country	FDI (US\$ M)
1	 Singapore	13.821,1
▲ 2	 China	8.226,0
▼ 3	 Hongkong	5.514,2
▼ 4	 Japan	3.562,8
▲ 5	 Malaysia	3.343,3
▼ 6	 United States	3.026,3
7	 South Korea	2.297,8
▼ 8	 Netherland	1.220,2
9	 Bermuda	954,7
▲ 10	 United Kingdom	628,3
▼ 86	 Greece	0,16

As strategic partners, opportunity for EU in Indonesia is wide open

EU is a global hub for green technology to encourage energy transition.

Additional Capex from EU Countries in Indonesia

(US\$ Million) Not Including Financial, Upstream Oil and Gas Sectors

No	EU Country	2018	2019	2020	2021	2022	Total
1	Netherlands	943,1	2.596,8	1.422,4	1.761,6	1.220,2	7.944,1
2	Germany	280,4	189,3	143,6	182,3	195,5	991,1
3	Luxembourg	134,3	126,0	209,2	144,6	64,5	678,5
4	France	49,6	167,4	25,1	145,8	252,9	640,7
5	Belgium	216,4	86,8	27,0	55,5	73,2	458,9
6	Austria	71,4	19,7	1,2	63,3	67,4	223,1
7	Italy	32,1	27,4	12,7	37,6	26,9	136,7
8	Sweden	16,8	26,3	5,0	9,2	59,4	116,7
9	Hungary	1,9	0,8	1,6	2,0	84,5	90,7
10	Irland	0,6	25,4	15,4	31,8	1,5	74,7
29	Greece	0,73	0,74	0,21	1,32	0,16	3,16
	Total	1.781	3.301	1.879	2.479	2.098	11.538

Europe cover \$13.7B (8.2%) of total import of Indonesia in 2021

Greece contributes \$130M and more than 90% are in the top 5 commodities

Top-10 Import Products from Greece, 2021

Rank	Products	Value (USD)	Share
1	Textiles	76.8 mio	59.14%
2	Metals	14.2 mio	10.92%
3	Machines	9.0 mio	6.91%
4	Chemical Products	8.9 mio	6.88%
5	Foodstuffs	9.0 mio	6.16%
6	Paper Goods	4.5 mio	3.46%
7	Vegetable Products	3.2 mio	2.44%
8	Stone And Glass	2.3 mio	1.75%
9	Mineral Products	1.1 mio	0.83%
10	Plastics and Rubbers	0.8 mio	0.60%
11	Others	1.2 mio	0.92%

5 Largest Import Partners of Indonesia from Europe, 2021

1: Germany



\$3.05B
(22.1%)

2: Italy



\$1.33B
(9.6%)

3: France



\$1.10B
(7.9%)

4: Netherlands



\$1.00B
(7.2%)

5: United Kingdom



\$0.99B
(7.2%)

18: Greece



\$130M
(0.9%)

Indonesia exported products to European countries \$25.9B in 2021.

Indonesia's Total Export to the Europe, 2021

Rank	Commodity	Value (\$)	Share
1	Animal and Vegetable Bi-Products	6.7 bio	26.0%
2	Machines	2.6 bio	10.2%
3	Metals	2.3 bio	8.8%
4	Textiles	2.2 bio	8.6%
5	Footwear and Headwear	2.0 bio	7.7%
6	Plastics and Rubbers	1.8 bio	6.8%
7	Foodstuffs	1.4 bio	5.6%
8	Chemical Products	1.2 bio	4.6%
9	Miscellaneous	0.9 bio	3.6%
10	Mineral Products	0.8 bio	3.2%
	Others	3.9 bio	14.9%

Indonesia's Export to Greece, 2021







Rank	Commodity	Value (\$)	Share
1	Animal and Vegetable Bi-Products	106.1 mio	31.9%
2	Paper Goods	80.8 mio	24.3%
3	Foodstuffs	26.8 mio	8.0%
4	Plastics and Rubbers	23.6 mio	7.1%
5	Footwear and Headwear	19.9 mio	6.0%
6	Textiles	16.8 mio	5.1%
7	Machines	15.0 mio	4.5%
8	Transportation	13.0 mio	3.9%
9	Miscellaneous	8.6 mio	2.6%
10	Vegetable Products	6.3 mio	1.9%
	Others	16.0 mio	4.8%

Indonesia Investment Opportunities:

Green and low carbon investment is part of strategy to transform the economy.







Indonesia also focuses on sectors that create multiplier effects.

Indonesia's 6 Main Strategies of Economic Transformation

 <p>Green and Low Carbon Economy</p>	 <p>Increased Economic Productivity</p>	 <p>National Capital Relocation</p>	 <p>Digital Transformation</p>	 <p>Domestic Economic Integration</p>	 <p>HR Development</p>
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Green and Low Carbon Economy is one of the main strategies that have been lined up by President Joko Widodo to realize medium-long-term economic transformation, which is achieved through the Low Carbon Development framework.

Investment Priority Sectors

 <p>Labor-Intensive Industry</p>	 <p>Export-Oriented Industry</p>	 <p>Renewable Energy</p>	 <p>Infrastructure</p>	 <p>Digital Economy</p>	 <p>Value-Adding Industry to Natural Resources</p>
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Downstreaming industry of natural resources covers varied of commodities.

Multiplier effects are also encouraged from job creation, exports, and tech/skill transfer.

Processing of Nickel to make the battery for electric vehicles

Investment Collaboration with State-Owned Enterprise and National Private Sector in the precursor, cathode, and electric batteries industries

Location:

Central Sulawesi, North Maluku, Central Java

Commodity:



Nickel

Gasification of Coal into Dimethyl Ether (DME)

Investment plan in collaboration with State-owned And National Private Sector in Coal gasification industry and its derivatives

Location:

Tanjung Enim, South Sumatra

Commodity :



Coal

Processing natural gas into methanol and Fertilizer

State-owned and National Private Sector investment in the natural gas processing industry into Methanol and Fertilizer in Fakfak, West Papua and Bojonegoro, East Java

Location:

West Papua and East Java

Commodity :



Natural gas

Industrialization Downstreaming for Food Sector

The food sector is able to create many new jobs and also create new economic growth areas.

Location:

Eastern Indonesia

Commodity :



Food

69 Investment Projects with total value of ~EUR12 billion*

Covering six priority sectors and located throughout Indonesian archipelago

*) IDR 192.44 trillion (EUR1 = IDR16,239)

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Tourism
12 Projects
~EUR 360 M
(IDR 5.78 T)



**Manufacturing
Industry**
26 Projects
~EUR 5.17 B
(IDR 83.96 T)



**Economic
Zones**
14 Projects
~EUR 2.97 B
(IDR 48.25 T)



Infrastructure
6 Projects
~EUR 3.03 B
(IDR 49.17 T)



**Food &
Agriculture**
9 Projects
~EUR 270 M
(IDR 4.42 T)



**Renewable
Energy**
2 Projects
~EUR 53 M
(IDR 860 B)

Investment Climate: Supportive Government, Regulations and Incentives

Improved investment regime, strengthened coordination

More open policies for investments and supports from all stakeholders to address hurdles.

Harmonization and simplification of regulations, also improvement of legal certainty



79 laws have been revised
Through a single law (Omnibus Law
UU 6/2023) which regulates various
sector (11 clusters)



Centralized investment authority



**MINISTRY OF INVESTMENT/
INDONESIA INVESTMENT COORDINATING BOARD**

The authority to issue business licenses is delegated to the **Ministry of Investment/ BKPM** and the issuance is through OSS* System, consist of 16 sectors.

Open for 100% foreign ownership

All business fields are **open 100%** for both FDI and DDI, except mentioned in Presidential Regulation No.49/2021 on Business Fields for Investment.

Low minimum paid-up capital for FDI

Minimum paid-up capital of **IDR10 billion**
(~**US\$700,000**) for Foreign Direct Investment (FDI).

Investment licenses with risk-based approach

Not “one size fits all”: Simpler licenses for business activities with lower risk, processed through online single submission system (OSS) for investment.

Lower Corporate Income Tax

22% CIT for companies non-listed or **19% CIT** for companies listed in Indonesia Stock Exchange (IDX).

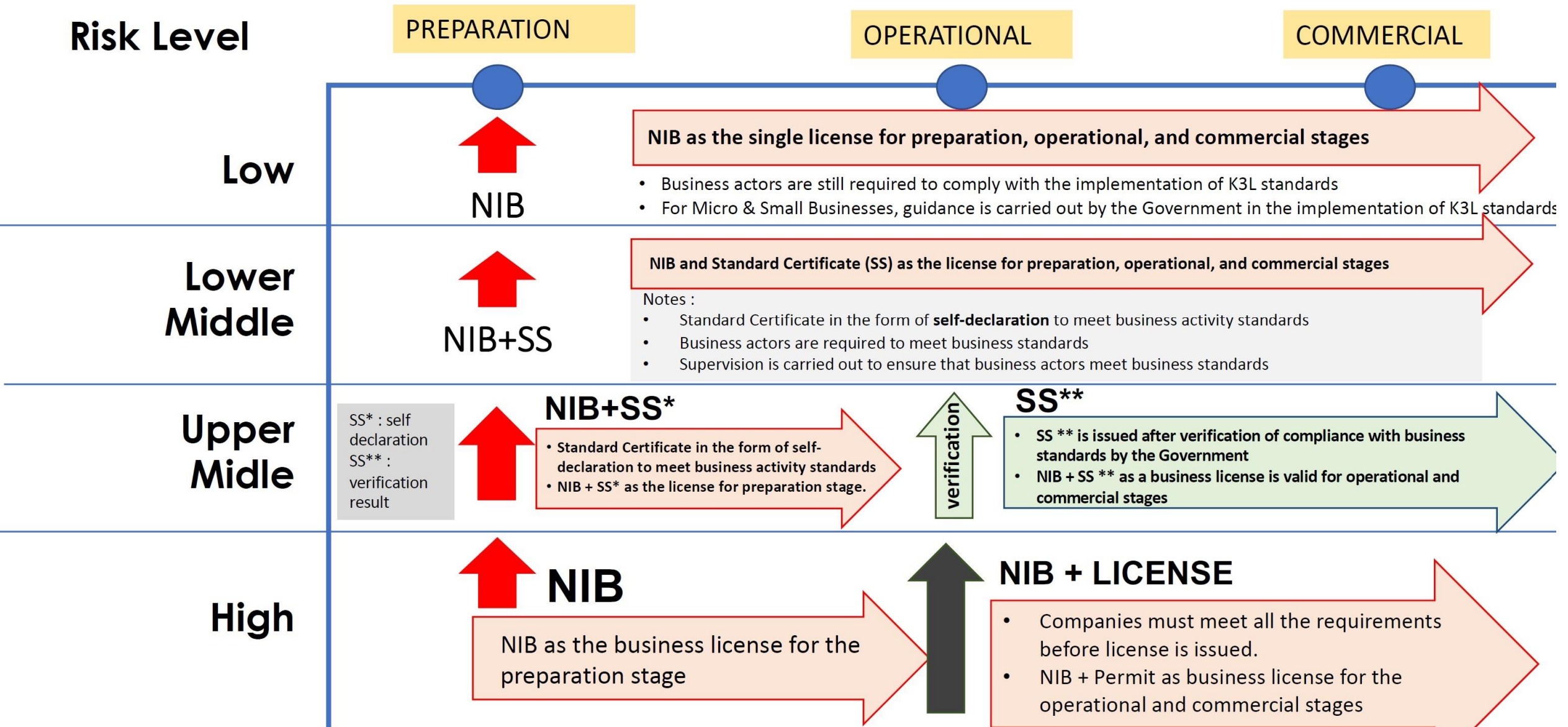
Before 2020

2020 onwards

25%



22%



Indonesia also offers competitive incentives for investment.

Tax Holiday (PP 12 /2020 & PMK 237/PMK.010/2020)

100% **Corporate income tax reduction** by 100% for investment valued at IDR500 billion or more for period of **5-20 years**. 50% additional reduction of CIT for 2 years. Eligible for **pioneer industries** or meeting pioneer industry criteria.

50% **Mini Tax Holiday: CIT reduction** by 50% for investment valued at IDR100 billion or more for period of **5 years**. 25% additional reduction of CIT for 2 years.

Tax Allowance (PP 78/2019)

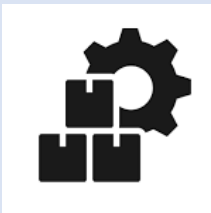
30% **Reduction of corporate income tax** by 30% of the investment value for 5 years for investment in certain business fields and/or regions.

Accelerated depreciation and amortization on tangible assets or intangible assets.

Income tax on dividend at 10% or applicable lower tax treaty rate.

Extension of loss carry forward period for 5-10 years.

Import Duty Exemption



Import duty exemption for imports of machinery, goods, and materials for industry and service industries.

- **2 years** import duty exemption or
- **4 years** for companies using locally-produced machines (minimum 30%).

(PMK No.176/PMK.011/2009 & No. 188/PMK.010/2015)

Super Tax Deduction (PP 45/2019)

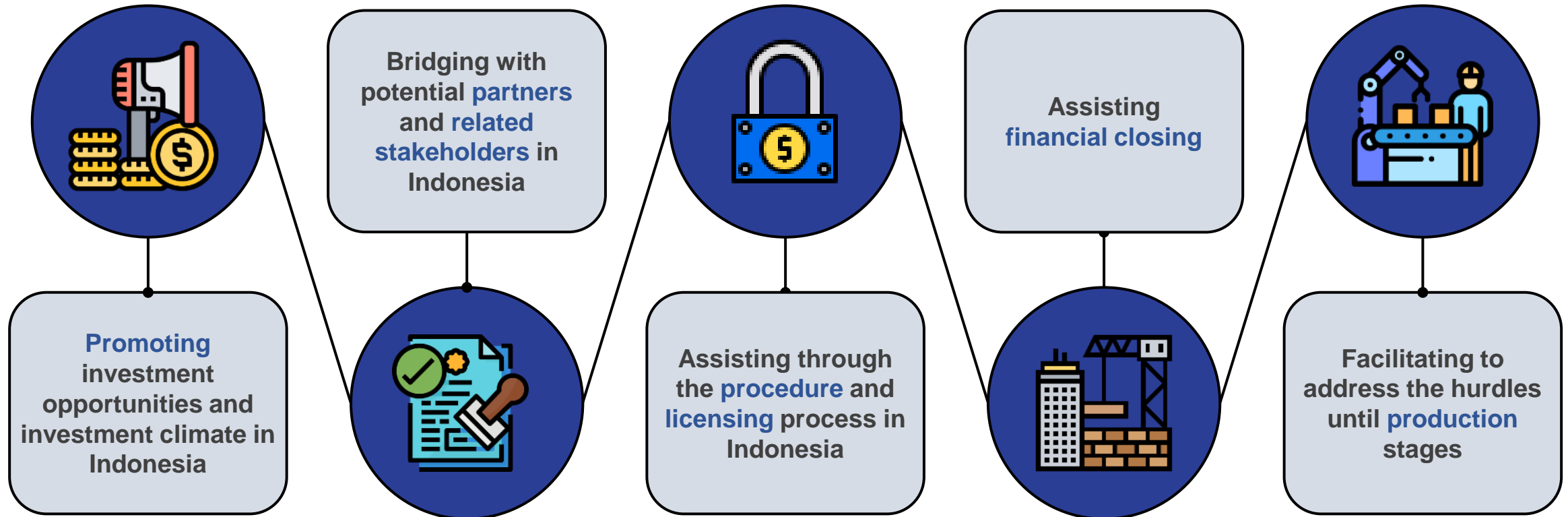
200% **Reduction of gross income** subject to income tax up to 200% of the cost of educational activities.

60% **Reduction of net income tax** 60% of total investment (new business or expansion) in fixed assets for labor-intensive industries.

300% **Reduction of gross income** subject to income tax up to 300% of the cost of R&D activities.

Ministry of Investment/BKPM provides end-to-end services

From promotion to production, started in investors' home country (provided by IIPC*)



*) IIPC is the Indonesia Investment Promotion Center, representative offices of Ministry of Investment/BKPM in 9 major cities, including London that also cover Europe. IIPCs works closely and under coordination of Indonesian Embassies/Consulate Generals.



Thank You

Ευχαριστώ

Ministry of Investment/BKPM

Jalan Jenderal Gatot Subroto No.44,
Jakarta 12190 – Indonesia

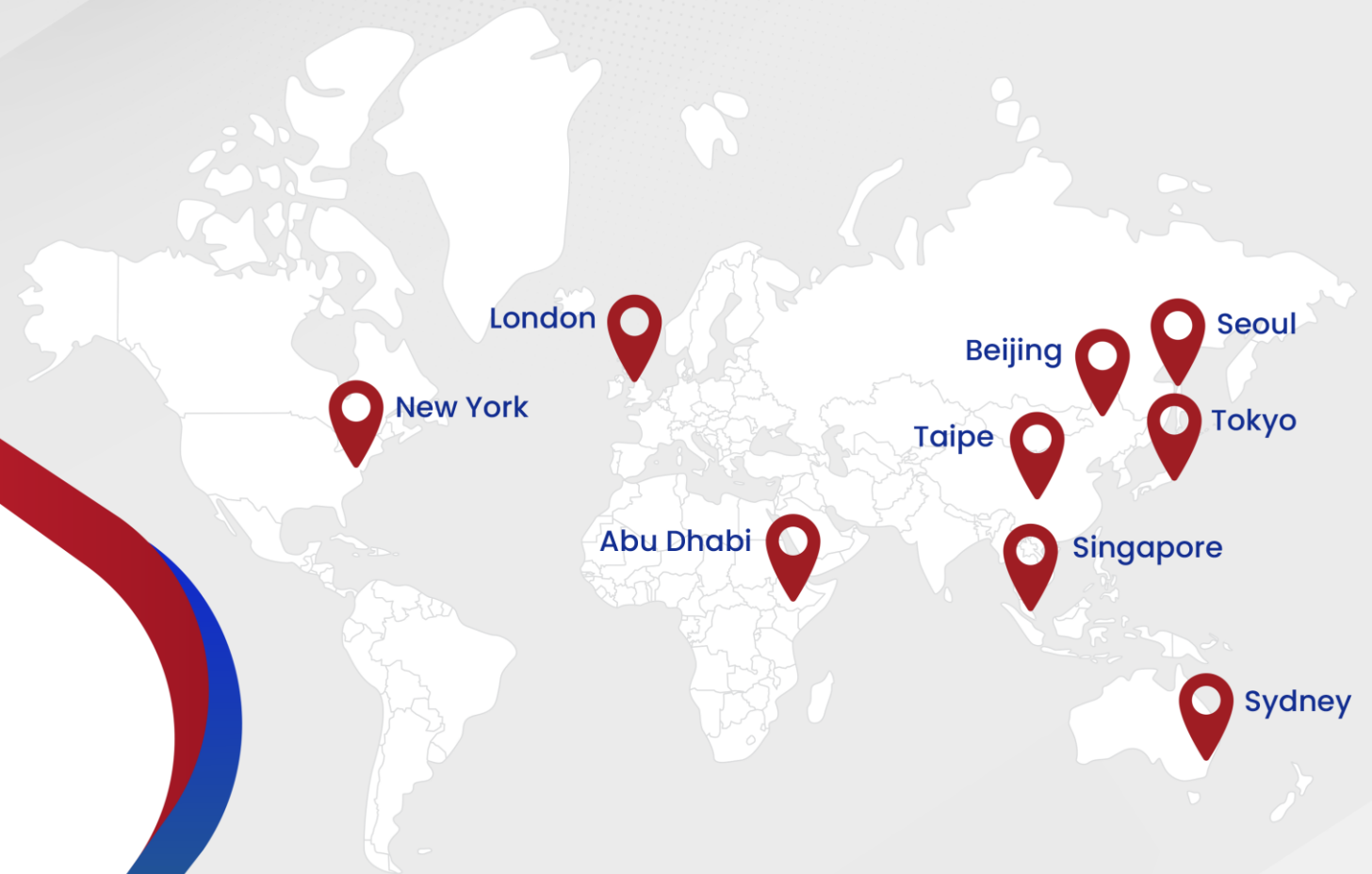
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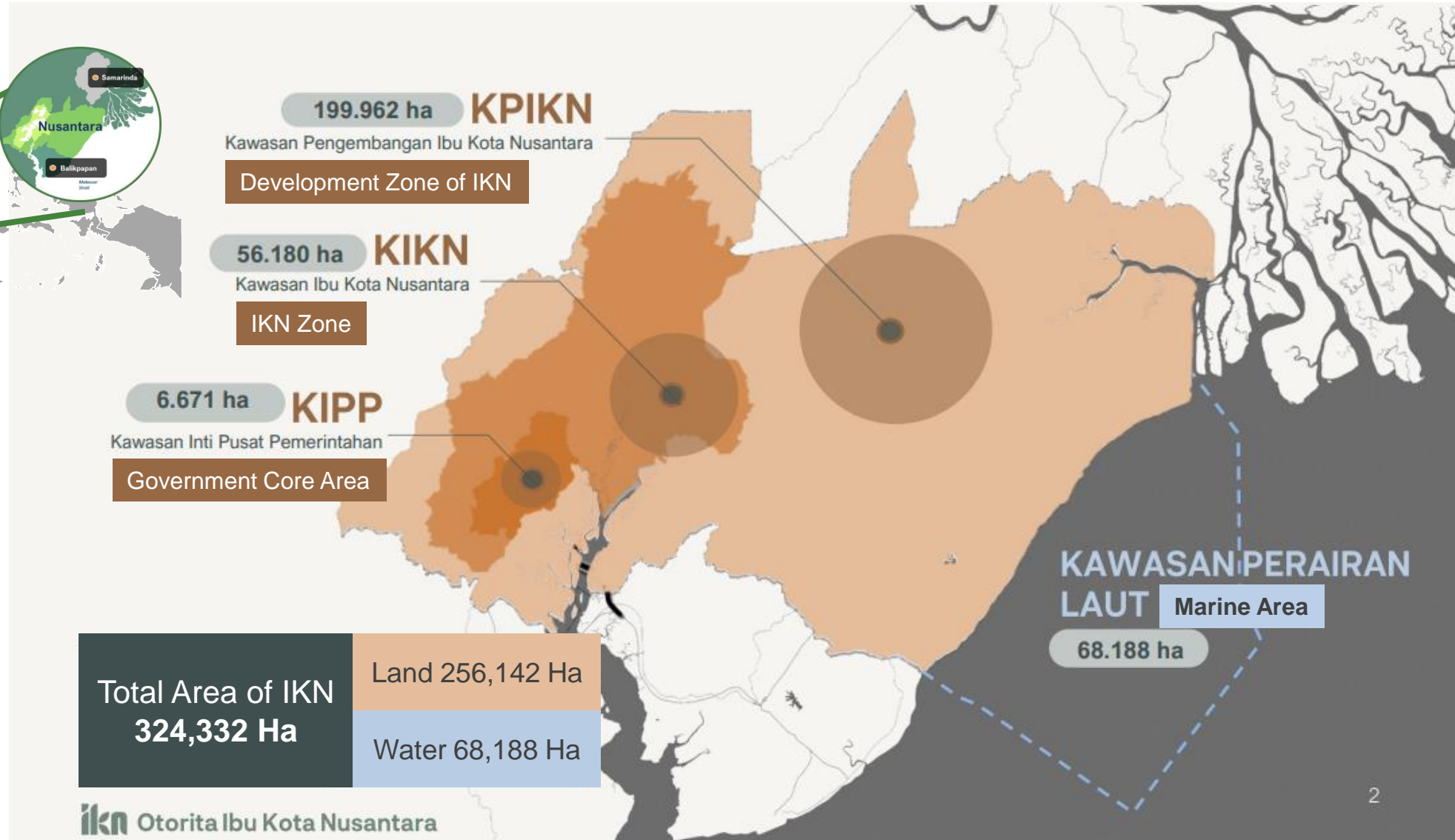
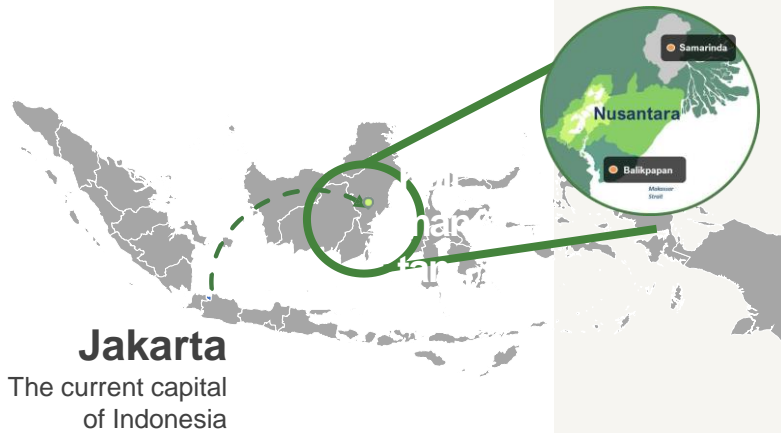
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Area Scope of New Capital “Nusantara” (IKN)








Investment Opportunities in Nusantara



Priority investment in KIPP IKN targeted for completion in 2024

The Government Core (KIPP)




Basic Infrastructure

-  Provision of safe drinking water
-  Liquid waste management
-  Solid waste management
-  Provision of raw water supply
-  Housing

Energy Development

-  Solar power plant development
-  Floating Photovoltaic on Semoi Sepaku Dam

Transportation

-  BRT system
-  Intelligent Transport System & Transit System
-  Urban freight transport



Regional Infrastructure

Transportation




-  Access Toll road
-  Airport Express Line
-  Kariangau and Semayang Ports Development
-  New Capital City Airport development

Industry and Economic Cluster




Smart City and Digital Hub

-  Industry 4.0 for existing industry
-  Smart City technology



Education in the 21st Century

-  Vocational High School
-  STEM Institute
-  Compulsory education (12years)





Sustainable Agriculture

-  Plant-based protein
-  Plant extraction
-  Herbal products and nutrition



Integrated pharmaceutical

-  Active pharmaceutical ingredient
-  Biosimilar



Inclusive ecotourism & Wellness

-  Ecotourism & wellness tourism
-  Nature and wildlife tourism
-  Urban tourism/multi-purposes hotels
-  Medical tourism



Advanced Chemical Industry

-  Petrochemicals
-  Oleochemicals

Next-gen Renewable Energy

-  TV cell assembly
-  2-W electric vehicle assembly

Low-carbon energy

-  Biofuels
-  Electrification, Digitalization, and mining rehabilitation

Priority investment in KIPP IKN targeted for completion in 2024



International Hospital



Integrated Education Facility



Office and Service Area



Mixed Used, Commercial Use



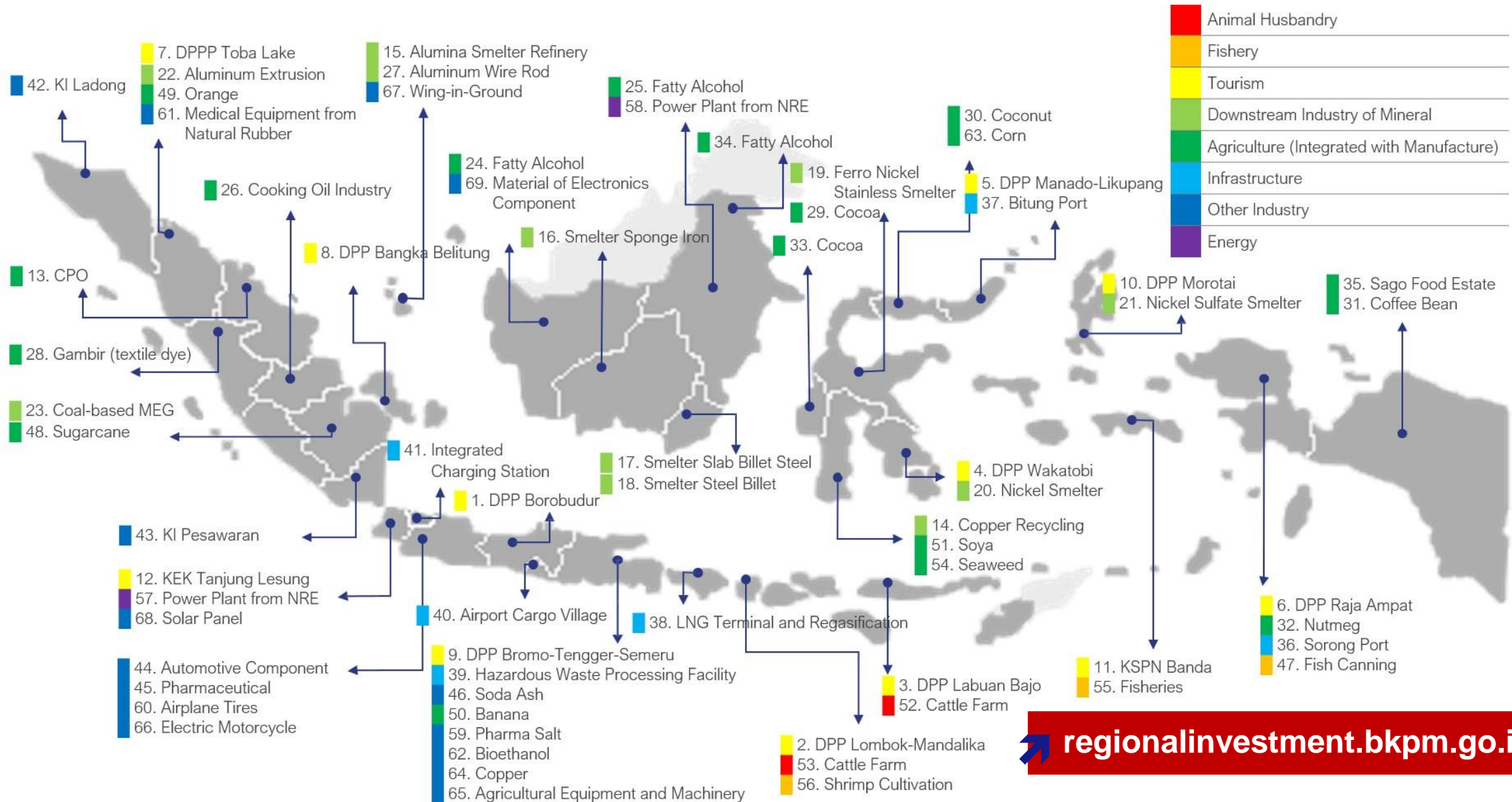
Residential Facilities

Appendix:

List of Investment Projects
Ready-to-Offer



69 Ready-to-Offer Sustainable Projects with Pre-FS



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Summary of 2 Sustainable Investment Projects in Energy Sector

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
1	Cihara District	Lebak Regency, Banten Province	Solar Power Plant	€ 25,0 mio	NPV EUR 9,438,806 IRR 13.02% Payback Period 6.6 years
2	Pemaluan Village, Sepaku District	North Penajam Paser Regency, East Kalimantan Province	Solar Power Plant	€ 28,9 mio	NPV EUR 6,459,736 IRR 11.05% Payback Period 7.1 years

Summary of 6 Sustainable Investment Projects in **Infrastructure Sector**

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
1	Bitung Harbor, North Sulawesi	Bitung, North Sulawesi	Bitung International Port	€ 2.412,1 mio	NPV: Rp 2,93 trillion; IRR: 9,5%; Payback Period: 30 years
2	Sorong Harbor, West Papua	Sorong, West Papua	Passenger Port and People's Port	€ 338,5 mio	NPV: Rp 174 billion; IRR: 11,5%; Payback Period: 20 years
3	South Jakarta, DKI Jakarta	South Jakarta	Electric Vehicle Support Facilities	€ 4,2 mio	NPV: Rp 21,6 billion, IRR: 10,7%, Payback Period: 10,2 years
4	Kulon Progo, DI Yogyakarta	Kulon Progo	Yogyakarta Integrated Warehousing Area	€ 17,0 mio	NPV: Rp 76,6 billion, IRR: 12,6%, Payback Period: 13,6 years
5	Mojokerto, East Java	Mojokerto	Construction of Dawarblandong Waste and Hazardous and Toxic Waste Processing Center	€ 181,3 mio	NPV: Rp 187,8 billion, IRR: 15,8%, Payback Period: 6,2 years
6	Denpasar, Bali	Denpasar	LNG Terminal and Regasification at Benoa Port	€ 100,6 mio	NPV: Rp 384,8 billion, IRR: 13,86%, Payback Period: 11,7 years

Summary of 26 Sustainable Investment Projects in **Industrial Sector** (1/4)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
1	Tanjung Balai Karimun Smelter Industry, Riau Islands	Karimun, Riau Islands	Alumina Smelter	€ 477,3 mio	NPV: Rp 4,6 trillion; IRR : 9,22%; Payback Period: 11 years
2	Smelter Industry in West Kotawaringin, Central Kalimantan	West Kotawaringin, Central Kalimantan	Iron Ore Smelter	€ 99,9 mio	NPV: Rp 891,7 billion; IRR: 9,84%; Payback Period: 11 years
3	Kotabaru Smelter Industry, South Kalimantan	Kotabaru, South Kalimantan	Iron Ore Smelter	€ 392,1 mio	NPV: Rp 1,37 trillion; IRR: 12,7%; Payback Period: 11,6 years
4	Tanah Bumbu Smelter Industry, South Kalimantan	Tanah Bumbu, South Kalimantan	Iron Ore Smelter	€ 343,0 mio	NPV: Rp 9,8 trillion; IRR: 10,79%; Payback Period: 7,08 years
5	East Halmahera Smelter Industry, North Maluku	East Halmahera, North Maluku	Nickel Smelter	€ 543,2 mio	NPV: Rp 8,1 trillion; IRR: 11,25%; Payback Period: 10 years
6	North Kolaka Smelter Industry, Southeast Sulawesi	North Kolaka, Southeast Sulawesi	Nickel Smelter	€ 423,8 mio	NPV: Rp 8,2 trillion; IRR: 12,54%; Payback Period: 7 years
7	North Morowali Smelter Industry, Central Sulawesi	North Morowali, Central Sulawesi	Ferro Nickel Smelter	€ 324,5 mio	NPV: Rp 1,19 trillion; IRR: 13,47%; Payback Period: 8,66 years

Summary of 26 Sustainable Investment Projects in **Industrial Sector** (2/4)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
8	Padang Pariaman, West Sumatra	Padang Pariaman	Natural Textile Dye Industry Made from Gambir	€ 11,7 mio	NPV: Rp 48,8 billion, IRR: 15,7%, Payback Period: 6,4 years
9	Polewali Mandar, West Sulawesi	Polewali Mandar	Cocoa Powder and Cocoa Fat Processing Industry	€ 59,4 mio	NPV: Rp 481,8 billion, IRR: 17,2%, Payback Period: 7,4 years
10	Gorontalo, Gorontalo	Gorontalo	Integrated Coconut Processing Industry Agglomeration Through Green Industry	€ 39,9 mio	NPV: Rp 242,69 billion, IRR: 17,8%, Payback Period: 6 years
11	Jayapura, Papua	Jayapura	Papuan Coffee Processing Industry Wamenda Specialty Coffee Arabica Roasted Bean & Papua Cendrawasih Powder Coffee	€ 21,8 mio	NPV: Rp 158,15 billion, IRR: 11,7%, Payback Period: 6,3 years
12	Jayapura, Papua	Jayapura	Papua's Integrated Sago Starch Industry	€ 41,0 mio	NPV: Rp 183 billion, IRR: 12,6%, Payback Period: 9,5 years
13	Fak-Fak, West Papua	Fak-Fak	Development of Integrated Nutmeg Plantation with Plantation Product Processing Industry	€ 114,3 mio	NPV: Rp 7,3 trillion, IRR: 18%, Payback Period: 12 years
14	Bekasi, West Java	Bekasi	Industry of Brake System and Suspension System Components for Motor Vehicles	€ 141,8 mio	NPV: Rp 99,4 billion, IRR: 14,5%, Payback Period: 7,3 years
15	Sumenep, East Java	Sumenep	Development of Salt Downstream-Based Soda Ash Industry	€ 191,3 mio	NPV: Rp 605 billion, IRR: 11,7%, Payback Period: 7,2 years

Summary of 26 Sustainable Investment Projects in **Industrial Sector** (3/4)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
16	Gresik Special Economic Zone (SEZ Gresik), Java Integrated Industrial and Port Estate (JIPE)	Gresik, East Java	Agriculture Machinery Industry	€ 48,8 mio	NPV: Rp 426,37 billion, IRR: 20,1%, Payback Period: 5 years
17	Medan Industrial Estate	Deliserdang, North Sumatera	Natural Rubber-based Medical Device Industry	€ 22,8 mio	NPV: Rp 305,7 billion, IRR: 20,07%, Payback Period: 5,1 years
18	Kertajati International Industrial Estate Majalengka (KIEM)	Majalengka, West Java	Natural Rubber-based Aircraft Tire Industry	€ 169,5 mio	NPV: Rp 113,6 billion, IRR: 12,75%, Payback Period: 9,75 years
19	Gayam Industrial Designated Area	Bojonegoro, East Java	Bioethanol Industry	€ 174,5 mio	NPV: Rp 659,44 billion, IRR: 12,8%, Payback Period: 7,6 years
20	Ketapang Industrial Zone	Ketapang, West Kalimantan	High-Purity Aluminium Ingot Industry as Electronic Components Raw Material	€ 278,3 mio	NPV: Rp 4,6 Trillion, IRR: 14,46%, Payback Period: 6,9 years
21	PT Garam Manyar, Gresik Regency	Gresik, East Java	Pharmaceutical Salt Self-Industry	€ 37,8 mio	NPV: Rp 73 billion, IRR: 14,52%, Payback Period: 6 years
22	KI Greenland International Industrial Center (GIIC)	Bekasi, West Java	Electric Motor Industry For Electric Vehicles	€ 23,2 mio	NPV: Rp 180,98 billion, IRR: 17,5%, Payback Period: 6 years

Summary of 26 Sustainable Investment Projects in **Industrial Sector** (4/4)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
23	Modern Cikande Industrial Estate	Serang, Banten	Solar Panel Industry	€ 62,8 mio	NPV: Rp 1.36 trillion, IRR: 18,38%, Payback Period: 4,5 years
24	Tibawa Pulubala Industrial Designated Area, Gorontalo Regency	Gorontalo, Gorontalo	Animal Feed Industry	€ 49,5 mio	NPV: Rp 501,98 billion, IRR: 16,62%, Payback Period: 7,6 years
25	Gresik Special Economic Zone (SEZ Gresik), Java Integrated Industrial and Port Estate (JIPE)	Gresik, East Java	Copper Processing Industry	€ 1.067,7 mio	NPV: Rp 7.1 triliun, IRR: 15,99%, Payback Period: 11,3 years
26	Bintan Inti Industrial Estate	Bintan, Riau Islands	Industri Wing in Ground	€ 54,5 mio	NPV: Rp 324,17 billion, IRR: 15,21%, Payback Period: 10,7 years

Summary of 12 Sustainable Investment Projects in **Tourism Sector** (1/2)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
1	DPP Borobudur	Magelang	Transito Hotel & Convention	€ 18,5 mio	NPV: Rp 70 billion; IRR: 17,4%; B/C Ratio: 1,5; Payback Period: 8 years
2	DPP Lombok-Mandalika	Central Lombok, NTB	Mandalika Convention Hall, Hotel and Resort	€ 29,1 mio	NPV: Rp 59,1 billion; IRR: 19,71%; Payback Period: 5,85 years
3	DPP Labuan Bajo	West Manggarai, NTT	The Kelor's Gateway Hotels & Villas	€ 25,9 mio	NPV: Rp 656,8 billion; IRR: 12,82%; B/C Ratio: 2,67; Payback Period: 7,77 years
4	DPP Wakatobi	Wakatobi, Southeast Sulawesi	Cottage by The Beach	€ 3.118,9 mio	NPV: Rp 48,37 billion; IRR: 13,09%; B/C Ratio: 1,96; Payback Period: 5,01 years
5	DPP Manado-Likupang	North Minahasa, North Sulawesi	Development of Tourism Area on Surawaya Beach	€ 57,7 mio	NPV: Rp 30,06 billion; IRR: 10,81% B/C Ratio: 1,18; Payback Period: 5,67 years
6	DPP Raja Ampat	Raja Ampat, West Papua	Live on Board EduEco Tourism	€ 1,7 mio	NPV: Rp 43 billion; IRR: 13,84%; B/C Ratio: 2,21; Payback Period: 9,2 years

Summary of 12 Sustainable Investment Projects in **Tourism Sector** (2/2)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
7	KSPN Bandaneira and its surroundings, Maluku	Central Maluku	Rhun Island Breda Pala Resort	€ 12,4 mio	NPV: Rp 83,82 billion, IRR: 12,15%, Payback Period: 10,92 years
8	DPP Morotai, North Maluku	Morotai Island	The Dehegila Resort: Traditional Style Meets Modern Aesthetics	€ 7,9 mio	NPV: Rp 16,26 billion, IRR: 12%, Payback Period: 8,5 years
9	DPP Toba Lake, North Sumatra	Samosir	Toba Resort and Natural Park	€ 15,2 mio	NPV: Rp 96,83 billion, IRR: 13%, Payback Period: 7,92 years
10	DPP Bangka Belitung, Bangka Belitung Island	Bangka	4-Star Resort and Convention Center	€ 19,1 mio	NPV: Rp 266,69 billion, IRR 13,18%, Payback Period: 7,25 years
11	KEK Tanjung Lesung, Banten	Pandeglang	Eco Luxury 5 Star Hotel Tanjung Lesung	€ 108,7 mio	NPV: Rp 725,43 billion, IRR:12,15%, Payback Period: 10,25 years
12	DPP Bromo Tengger Semeru, West Java	Lumajang	Tumpak Sewu Leisure Park	€ 59,9 mio	NPV: Rp 317 billion, IRR: 13,3%, Payback Period: 8,3 years

Summary of 14 Sustainable Investment Projects in **Economic Zone Sector** (1/2)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
1	Ladong Industrial Area	Aceh Besar, Aceh	Industrial Estate Development	€ 12,2 mio	NPV: Rp 102,2 billion; IRR: 14,75%; B/C Ratio: 1,47; Payback Period: 8 years
2	Tanah Kuning Industrial Area	Bulungan, North Kalimantan	Downstream Oil Palm Industry	€ 16,4 mio	NPV: Rp 80,1 billion; IRR: 18,1%; B/C Ratio: 1,03; Payback Period: 7,2 years
3	Tanjung Buton Industrial Estate	Siak, Riau	CPO Industry	€ 14,1 mio	NPV: Rp 233,8 billion; IRR: 27,56%; Payback Period : 5 years
4	Galang Batang SEZ, Riau Islands	Bintan, Riau Islands	Aluminum Wire Rod Manufacturing	€ 248,4 mio	NPV: Rp 1,91 trillion; IRR: 18,89%; Payback Period: 4,02 years
5	Takalar Industrial Area	Takalar, South Sulawesi	Copper recycling industry by electrolysis process	€ 191,3 mio	NPV: Rp 1,2 trillion; IRR: 27,67%; Payback Period: 6,4 years
6	SEZ Sorong	Sorong, West Papua	Fish Canning Industry	€ 102,9 mio	NPV: Rp 321,4 billion; IRR: 27,58%; Payback Period: 6,8 years
7	Palu SEZ	Palu, Central Sulawesi	Cocoa Processing Industry	€ 3,4 mio	NPV: Rp 35,6 billion; IRR: 21,86%; Payback Period: 4,2 years

Summary of 14 Sustainable Investment Projects in **Economic Zone Sector (2/2)**

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
8	Kuala Tanjung Industrial Estate, North Sumatra	Coal	Aluminum Extrusion Industry	€ 239,9 mio	NPV: Rp 236,19 billion, IRR: 11,99%, Payback Period: 9 years
9	Kemingking Industrial Estate, Jambi	Muaro Jambi	Cooking Oil Industry	€ 140,4 mio	NPV: Rp 989 billion, IRR: 11%, Payback Period: 7,3 years
10	Tanjung Enim Industrial Estate, South Sumatra	Muara Enim	Mono Ethylene Glycol Industry	€ 1.211,9 mio	NPV: Rp 557,57 billion, IRR: 10,2%, Payback Period: 12,41 years
11	Pesawaran Industrial Estate, Lampung	Pesawaran	Pesawaran Industrial Estate Manager	€ 35,9 mio	NPV: Rp 188,25 billion, IRR: 15,4%, Payback Period: 8,5 years
12	Subang Industrial Estate, West Java	Subang	Construction of Drug Raw Material Factory: Paracetamol, Clopidogrel and Amoxicilin	€ 196,3 mio	NPV: Rp 721 billion, IRR: 13%, Payback Period: 12,3 years
12	Ketapang Industrial Estate, West Kalimantan	Ketapang	Fatty Alcohol Industry	€ 349,0 mio	NPV: Rp 140,43 billion, IRR: 12,2%, Payback Period: 11,6 years
14	KIE Bontang, East Kalimantan	Bontang	Palm Oil Downstream Industry	€ 234,3 mio	NPV: Rp 985,2 billion, IRR: 14,6%, Payback Period: 6,7 years

Summary of 9 Sustainable Investment Projects in Food & Agriculture Sector (1/2)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
1	Kupang, East Nusa Tenggara	Kupang, East Nusa Tenggara	Agribusiness of Integrated Beef Cattle	€ 4.159,8 mio	NPV Rp. 694.89 Billion IRR 19,26 % Payback Period 6,7 years
2	Laikang Village, Mangarabombang District	Takalar Regency, South Sulawesi	Seaweed Farming	€ 638,9 mio	NPV Rp. 38.45 Billion IRR 15.7% Payback Period 4.22 years
3	Batumamak Village, Tigabinanga District; Pola Tebu Village, Kutabuluh District; Kutambelin Village, Laubaleng District	Karo, North Sumatera	Horticulture of Siam Orange Commodity	€ 1.060,1 mio	NPV Rp. 181.78 Billion IRR 21.91%, Payback Period 6.2 years
4	Ringin Kembar Village, Sumber Manjing Wetan Subdistrict, Malang Regency, East Java and Bululawang Industrial Estate	Malang Regency, East Java	Processing Industry-integrated Banana Plantation	€ 4.612,9 mio	NPV Rp. 293.23 Billion IRR 18.81% Payback Period 6.3 year
5	Sungai Keruh District, Sekayu District	Musi Banyuasin Regency, South Sumatra	Processing Industry-integrated Sugarcane Plantation	€ 6.583,8 mio	NPV Rp. 608.37 Billion IRR 15.13% Payback Period 8.1 year

Summary of 9 Sustainable Investment Projects in Food & Agriculture Sector (2/2)

No	Project location	Regency/City	Project Name	Indicative Investment Value	Remark
6	Toddolimae Village, Tompobulu District	Maros Regency, South Sulawesi	Soybean Cultivation Crop	€ 393,8 mio	NPV Rp. 12.12 Billion, IRR 11.9% Payback Period 10.1 years
7	Dasan Anyar Village and Goa Village, Jereweh District	Sumbawa Regency, West Nusa Tenggara Province	Fisheries of Integrated Shrimp Aquaculture	€ 3.150,2 mio	NPV Rp. 191.29 Billion, IRR 14.6% Payback Period 8.1 years
8	Tulehu Village	Central Maluku Regency Maluku Province	Integrated Capture Fisheries With Its Processing	€ 3.413,8 mio	NPV Rp. 66.99 Billion IRR 11.76% Payback Period 9 years
9	Jaya Makmur Village, Sekokat Village, Suka Damai Village, Suka Mulya Village, Labangka Village,	Sumbawa Regency, West Nusa Tenggara Province	Agribusiness of Integrated Beef Cattle Farm	€ 3.454,4 mio	NPV Rp. 342.3 Billion IRR 18.02% Payback Period 5.8 year